

MEETING REPORT NO. 19

PROJECT: Town of Needham Downtown Study

DATE: 11 July 2007

LOCATION: Needham Public Library

PRESENT: Downtown Study Committee (DSC)

Kate Fitzpatrick Town Manager
Jack Cogswell Board of Selectmen

Jerry Wasserman
Bob Smart
Cochair, DSC Committee
Moe Handel
Cochair, Planning Board
Cochair, Planning Board
Cochair, Planning Board

Lee Newman Planning Director
Mark Gluesing Design Review Board

John Edgar Economic Development Advisory

Committee

Jeanne McKnight Planning Board & League of Women

Voters

DiNisco Design Partnership (DDP)

Kenneth DiNisco Jon Oxman

1. <u>PURPOSE</u>

1.1. The purpose of this meeting was to review the results of the second Community Workshop (06/25/07). See Meeting Report #18 for documentation of the workshop procedure.

2. COMMUNITY RESPONSE TO CONCEPT PLAN

- 2.1. Community response to the Concept Plan presented at the second Community Workshop was evaluated based on tabulation of completed questionnaires, review of Small Group Discussion flip charts and observations by DSC members. Overall, the community response was generally supportive of the Concept Plan.
- 2.2. Questionnaire Tabulation 22 questionnaires were returned and the responses tabulated. All questions had a majority of responses in support of the Concept Plan and most questions had a significantly larger percentage in support. See the attached Summary. Postscript: Five additional completed questionnaires were given to DDP at the meeting. The attached Summary has been revised to include these.
- 2.3. <u>Small Group Discussion Flip Charts</u> A synopsis of comments from the Small Group Discussion flip charts was handed out. Comments were consistent with the tabulated summary of the completed questionnaires. See attached synopsis and compilation of flip charts.

2.4. <u>Participant Comments</u> – See attached compilation of additional comments from participants included with their completed questionnaires. This compilation also includes letters sent to the Planning Department commenting on the Downtown Study.

3. MEETING WITH TRANSIT REALTY ASSOCIATES (TRA)

- 3.1. Ken DiNisco and Jon Oxman met on 06/27/07 with representatives of TRA, who represents the MBTA on their real estate development projects. The purpose of this meeting was to coordinate the Downtown Study and MBTA planning.
- 3.2. The MBTA's commitment to promote Transit Oriented Development opportunities dovetails with goals of the Downtown Study.

4. <u>NEXT STEPS</u>

- 4.1. Further Discussion and Consensus on the Concept Plan with a larger representation of the DSC.
- 4.2. Build-Out, Parking and Traffic Analysis of Concept Plan.
- 4.3. DDP to evaluate consolidation of existing off-street parking.

5. <u>NEXT MEETINGS</u>

5.1. The DSC will meet in the evening on Wednesday 08 August 2007. Location and time TBD.

The discussions of this meeting are recorded as understood by the writer. Please advise the writer of any omissions or corrections.

Jon Oxman AIA DiNISCO DESIGN

JAO/ jc

cc: DSC

Kenneth DiNisco Richard Rice

Enclosure: 1. Handout: Questionnaire Tabulation Summary (07/12/07).

Handout: Small Group Discussion – Flip Chart Synopsis

(07/11/07).

3. Compilation: Questionnaire Comments from Workshop #2

Participants & Letters Received by Planning

Department (07/11/07).

4. Compilation: Small Group Discussion Flip Charts (07/11/07).

Group 1, PG1 Losing air + light on both sides ex. Chapel- might feel corridor like - Narrow some streets (L pkg)
Widen sidewalks - One way to control traffic? Streets already claustrophobic Namow roads AND raise height maker work Footage from I bidg edge to other What is need if not hisg he d? - 15 nuch aff. hisg. Get more people there-height good Need nightlife-sidewalks - young couples, baby boomers No Boxy Bldgs - Make them appealing Too high near Res. >> 21/2?

Froup 1, Pf 2 w/ attention to details -sidewalks, Streetscape NO Big Box unless pretty depends on what's inside (Mix highend + aff. hea) retail + office to supp. aff. has) if sidewalks were widened get new residents = tax \$ Inclusionary zoning The struct "ABSOLUTERY." Destination retail (current) Curb cut + sidewalk improvements 4 continuous pkg lots improvements Hospital will bring in people More housing Solid wall anywhere but pkg in back not from hsg amenities wider sidewalks, landscaping spaces by blags (parks, access topks)- yes thou places to sit

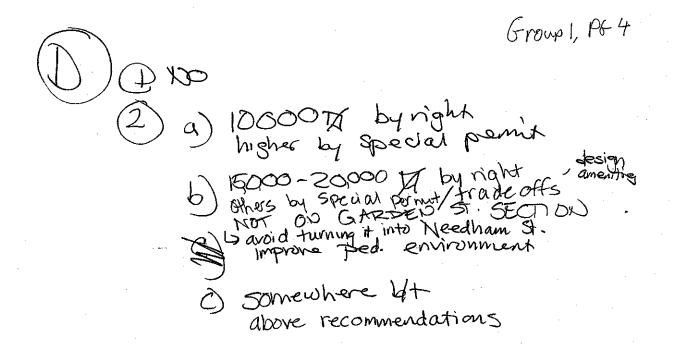
Group 1, 1 age 3
C) Above or Below Ground? Group 1, PG3 Q. Chestmut St. 101- go under not above
DAG- depending on where + how "invisible" as long as architecturally desirable PG- traffic flow important.
2) how much?-depends on magnitude charge fee for parking if tax base increases, if redevelopment can increase could be employee or his parking
2) Py-largest hidden

Py-largest hidden

Phylargest hi

P5-remote but good for i block redevelopment

PIE-egress issue Invisible



Group 2, PG 1

Group 2

QUESTION A:

Destries too high would prefer 2+1 but would this be economical?

3+1 would be our max limit want strong design standards prefer staggered heights if don't want all looking possible the same (neight or design) maybe lower near town hall to graduating to higher away

Z) YES

QUESTION B:

Group 2, P62

1. No would overshadow

Town Hall

We like the concept of housing

Win downtown area but not.

Nece. over retail... sidexside?

Wants regulations to permit this

need moderate + mixed housing

not the Million

Z. YES

QUESTION C:

Group 2, P63

1. Yes but mayben smaller lots in ea district rather than 216 lotture or pkg structure

would prefer a pkg structure that doesn't front on street

2. yes, but

3. P-1 1st choice ward something orientive over tracks, maybe

P-6 medical use lot

P-5 retain

Group 2, P6-4

Question E:

1. people already do that...

more important would be Novicety of retail in town notohybanks/nail salons/dry cleaners/et

2. no to raised intersections prefer "imprint"—characterture in pavement

need to look at traffic patterns don't want to lose 4 lanes where they are, but ... Want to improve pedestrian safety

Sophats on Great Plan roud to De upgraded + coordinated

What about L turn from Chapy

Weld crosswalts on chapel thighland walgreens Town Hall -7 Bagels Best

GROUP 3, PG1

A) Urban Design-Height & Massing

- encourage loosening of height restrictions
- concerned about economics of housing in down town
- doesn't see domand for spilling 2 stories plus
- need to go up sif con't go out
- height is not a concen if achitecture and greening is well done
- need to reduce relionce on fossil ful & develop mass from sit
- Keep height to a stories maintain sidewalks. Ite
- concerned about losing sense of NE town by going up too high
- Reight is not a problem as long as architeture is done attractively
- use londscape to maintain village environment
- not allow on street porlaing overnight
- Needhom needs growth hopefully encourage environment where people will walk more. etc

B) Lond Use-Upper Story Housing and Office

GROUP 3, PG2

- thinks train station is a negative for people considering buying a house / condo in that area
- concern about a how much demand there is for office space
- should keep 21/2 zoning in Center
- not sure there is a demond for morted rate housing in center
- concerned don't how hospital will expand
- does not want housing in Ctrto price itself
- who are we marketing to? elderly, newley wells,
- town needs to make statement about growth.
 mixed use, vibroncy. it

2 > Podei	ng Structure			GROUP 2, PG:
Struc	tured porkin	g-no tou	n funding	
(b)	Agree of	egree		
Structu	ored parking - Agree or Disc	w/ town for	unding	
	Agree or Disc	igree	•	· .
P-1	++++		If have struct parking, then of on street ,	tured a get rice
P-2	1			_
P-3			Concers about and main	tenonce.
P-4				
P-5				
P- 6	1			
P-7	(11)		-	i .
	tation -	1		
三萬 5	ludy impact o	of Should p	paking	

F) Street scape - Pedestrion

GROUP 3, PG 4

Balonce traffic flow w/ ability of pedestrions to cross street safely

Owners need to be responsible for snaw removal, maintenance. etc.

More trees - less ourb cuts

Commercial businesses need to maintain sidewalks, lighting, clean liness.

Recycling toins

Gray 4, PG 1 - Canyon, Cation opened - need for density light > 5 Kyscapp SideWalkt [Ferrition to Residential Deed 20 ed Josef Current Conditum esign Improffact

Group 4, PFZ DUSING & Otatice about Limitetok Conceptually mixed reaction C(OGDAILS? Some marker Yes with reservations and by location Cien be fore W/Z Mixed of 60t hetahis acourd 26 ty 2;to Limited (501/100

1. Undergrasmo.

2. Greene's Field

3. Walgreans

71-3

Sucrival rates STZE Stores J'Acre obbarrytes Downton not conducip Large retail Chestrat SPI,7

	Group 4, PF 5
A	Hight revensity:
	Like hight but not 3/2 - too much
	Excited, good, good goods. Old 2+1/3+1 too high, anyon
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	Sn-3 somies
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	G-roup4, P6-8
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	2) The proposed - in or.
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	P2) Will press
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	Group4, Pb q
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et any like printer and the second se	Thehme + Chestert.
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1	Justite No Danom

A. Up to 3 storkes not 4 Groves, PG 1

No teat roots

The height to sidewalk improvements

and design controls

No continues street wall

contyards etc.

B. OK if vialle

C. No consensus on structure Get commter vail parking out of down town

GROUP 5, PG 2

1. hurt mosty
Redirection of some is ok
where?

2. Possibly. Some are problems. Not good for cyclists

A. URBAN DESIGN: HEIGHT & MASSING

IN GENERALLY AGREE WITH CONCEPT...

WOULD CREATE MORE 'BUZZ' VIBRANT

TOWNTOWN ... WITH WIDER SIDEWALK

TO OFFICET VERTICALITY & A

CANOPY OF STREET TREES.

B. UPPER STORY HOUSING

LA HOUSING DEVELOPMENT

GENERALLY DESIRABLE. WOULD

ADD TO YIBRANT DOWNTOWN.

AFFORDABLE HOUSING OPPORTONITY.

RESIDENTIAL COMPONENT

RENFORCES PEDESTRIAN TRAFFIC, WITH

TRAIN, PERFECT FOR SMART GROWTH.

Group 6, pg 1

C PARKING STRUCTURE.

IS DESIRABLE, NECESSARY

INCENTIVE FOR DEVELOPMENT

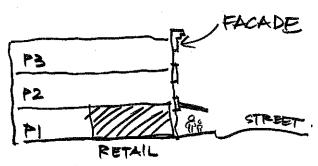
IF OFF-SETS ZONING & FOR

ENCOURAGING MORE DOWNTOWN

(NTENSITY (VISITS). I DEALLY WOULD

ALSO BE MIXED USE, RETAIL ON

GROUND FLOOR? OR DISGUISED AS
PART OF VILLAGE DESIGN GUIDELINES.



Group 6, Pg 2

F STREET SCAPE &
- PEDESTRIAN ENVIRONMENT.

- 1. STREET SCAPE CRITICAL
 TO DOWNTOWN REVITALIZATION.
 - a. SHORTER CROSS WALKS
 - 6. WIDER SIDEWALKS (POSSIBLY REMOVE SOME STREET PARKING) TRADE OFF
 - C. CANOPY OF STREET TREES
 - d. OUTDOOR SEATING
 - e. Pedestrian connections, & Linking various town zones needed.

Group 6, pg 3

MPROVED STREET SCAPE Group 7, PG- 1 DITIONAL HIGHT WOULD CREATE A BETTER MIX-USE + WOULD ATTRACT MORE DIVERSE PEOPLE WANT A DIVERSE AND INTEREST! ROOF LINES WELLESIEY NARROWED STS. MAK HHEM MORE DEDEST FRIENDIU, ((+WIDEN SIDEWAY COMPLIMENTARY BLDG. STEPES, SIGNABE + WALKWAY MATE Flowers (Boxes) THERE AH OIN CAR IMPACE

TOWN HALL OUGHT NOT TO RESTRICT HEIGHT-LETS HAVE VARIETY+ NOT BE LIMITED TO A (VIMAGE) THEME STREET-SCAPE MATTERS MORE, THAN, HEIGHT (FOR EEEING OF WEIBEING) RE: HEIGHT-SUN CONCERNS

O.K. IF BALANCED OVERAL DESIGN ALSO IN DEGARDS TO INFRASTUCTURE (ray 7, pg 3.

Group 7, A6-4

Group 7, PG 5

Other Comments

Please state any comments or questions you may have about the Concept Development Plan presented by the Downtown Study Committee:

4.	The town should encourage construction (at private expense) of one	or more
	parking structures if these are demonstrated to be a significant incen-	tive ţo
	development and increased tax base.	1*

Strongly Agree • Disagree • Strongly Disagree

 The town should encourage construction (at public expense) of one or more parking structures if these are demonstrated to be a significant incentive to development and increased tax base.

Strongly Agree • Agree • Disagree • Strongly Disagree

The attached map shows potential parking locations discussed in the presentation. Indicate by a number (no. 1 highest, etc) your preference for location of parking structures.

6. The "village concept" discussed in workshop no. 1 included the desired mixed use of retail, office and housing.

The town should encourage housing in the development of all three districts.

Strongly Agree • Agree • Strongly Disagree

7. The town should encourage or provide landscape treatment along street frontage in the Highland Avenue and Chestnut Street Business Districts.

Strongly Agree • Agree • Disagree • Strongly Disagree

HOUSING IN CENTER + CHESTNUT IS A DIFFICULT SELL ACCORDING TO DUNERS + OTHER FARTICIPANTS.

LOW - RISE APARTMENT BUILDINGS WERE NOT PART OF THE "VILLAGE CONCEPT"

Other Comments

Please state any comments or questions you may have about the Concept Development Plan presented by the Downtown Study Committee:

THERE WAS NO DISCUSSION OF

REPLACING TELEPHONE POLES WITH

UNDERGROUND WIRING (AS SHOWN IN THE

PHOTOS ON EACH TABLE OF ANOTHER

CONNUNITY), AT VERY LEAST, THERE SHOULD

BE ONLY I POLE AT EACH LOCATION.

CONCEPT PLAN CHANGED DISTRICTS TO BE

MORE DENSELY BUILT WITHOUT THE "LARGER"

RETAIL SPACES WE WERE TOLD THAT BUSINESSES

WOULD NEED TO GOME TO NEEDHAM.

THE CONCEPT PLAN DID NOT ADDRESS CONCERNS

OF MANY PARTICIPANTS:

MAINTENANCE OF ROADS, SIDWALKS, - PROPERTIES

A GREATER VARIETY OF RETAIL STORES IS NEEDED

NOT TUST BANKS, RESTAURANTS - CONTROL BY ZONING?

WOULD TRAFFIC FLOW BE IMPROVED IF CHAPEL STREET + HIGHLAND AVE (FROM MAY STREET TO GT PLAIN) BE PARALLEL ONE-WAY STREETS?

WELLESLEY BANS HEAVY TRUCKS FROM SOME STREETS - IF THIS WAS DONE IN CENTER OF NEEDHAM IT WOULD GREATLY IMPROVE VEHICLE + GNE

~		•		
()th	er	เวก	mm	ents

The state of the s

lease state any comments of questions you may have about the concept bevelopmen
lan presented by the Downtown Study Committee:
A lot of the Grt Plain Ave on street
Parking Should be removed 90
sidewalk can be wider and
rige of the votate aven
land scaping improved.
·

Please state any comments or questions you may have about the Concept Development Plan presented by the Downtown Study Committee:

I really like the idea of pedestrian links!

Parking should be either underground (best option) or disquised & shored with retail space

OLIN COLLEGE ON (2) AND (3).

FOR URGAN PLANNING I HIGHLY

RECOMMEND READING BILL MCKIBBEN'S

BOOK "HOPE, HUMAN AND WYD" FOR

SOME VERY CREATIVE, SIMPLE

AND COST-EFFECTIVE SOLUTIONS

TO OUR PROBLEMS ("

Clandin Gass 171-444-0949

Please state any comments or questions you may have about the Concept Development Plan presented by the Downtown Study Committee:

I would not lake to see on unbroken
line of 3+ 5 4 store besseding in any
doction of town. This accused not be what
I coxider mantaening a mieloge exustornou
There should always be a mit, wood a
peace for one and two stores bouldings
no montion ween made of the restoration
of Power Hall exterest. Dayoutely reeded!
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· · · · · · · · · · · · · · · · · · ·
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Other	Com	iments
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Other Comments					
Please state any comments	or questions you	ı may have a	bout the Cor	ncept Devel	opment
Plan presented by the Dowr	ntown Study Com	ımittee:		!	
I think Separate	ting retail	/offices	and res	Sidentia	l
cito Separate	buildings/	is thew	Ay to 90	•	
	, og . t		1		
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	<u></u>		4.4.		
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The Town-wide Visioning Session proved most engaging and revealing. There was so much consensus, so many points of agreement. They jumped out at me as we talked the issues through and them heard the opinions of the other groups. Expressed repeatedly was the belief that design was essential in considering higher density structures. Most participants supported 3, and many even 3 +1 structures if their design, their overall appearance and construction, enhanced streetscape, and architecturally maintained the village look of town. Attention to streetscape and appearance are crucial. Boxy buildings, structures devoid of architectural enhancement and character, which might also canyonize downtown generate strong opposition to increasing density. Expressed also was the need to protect residential areas by containing density to 2 or 2 +1 along Great Plain Avenue as construction approached residential areas. No encroachment of high density above 2 or possibly 2+1 near residential areas.

The concept of multi use was agreed upon by most. I still envision apartments above retail stores as one answer to the demand for affordable housing. How appealing to reside close by so many of the town's assets: it's shops, transportation, restaurants, Town Hall, hospital and open space (Town Common, Green Field, and even Memorial Park). Personally, I do not favor providing additional housing by constructing apartment buildings in downtown, but by creating living space in multi use structures. I believe apartment houses of any height would substantially and negatively change the town's character.

Although there were many differing opinions as to where to construct a parking structure, there was much agreement that one was needed if increased density occurred. I think such a structure (voted down at Town meeting about 20 years ago) should be built close to downtown shopping, including the Chapel Street and Highland Avenue corridors. The goal is for people to park, then walk to the shops. Areas P-1, P-2, and P-4 would best accomplish that goal. P-7 seems to me too far, therefore, the least desirable, requiring too hearty a walk for some, which might discourage their shopping in Needham.

Over the last 40 years I have witnessed substantial changes in Needham, some advantageous, some not. I am encouraged by the depth of planning underlining this new vision for the downtown. Perhaps, I will only manage to see the metamorphosis begin, still, I feel the path you are moving along is a positive one for Needham's future, and I hope the bold steps are taken.

2

Lois Sockol

Other Comments
Please state any comments or questions you may have about the Concept Development
Plan presented by the Downtown Study Committee:
The Lower Should Consider a design
1) review committee to so insene Lestiful
Haughtful development
(2) Rights could vary from 3-31/2
Stories - sloped roofs, Jakes & alanens
Should be Considued ho more feat
Loops. De thy building.
3 Landscaping and weder Schewicks
the executive Streetwar should
Christer evention Lodes of Nehr Looms
esplay of retural materials.

Other Comments

Please state any comments or questions you may have about the Concept Development Plan presented by the Downtown Study Committee:

TO OFFSET A RELUCTANCE OF HABITATIONAL DOCUMPANCY
OUGR 1 ST FLOOR BUSINESS, CONSIDEMTION SHOULD BE
GIVEN TOWARDS ENCOUNTING HABITATIONAL OCCUPANCY ONLY
STAVENDES (UP TO THE 3+1 STURY HERBER) WITHEN ALL
THREE DISPACES.
PARKING AS A REQUIREMENT OF INDIVIDABL LOT DEVELOPMENT
WILL CURTAL MUCH DEVELOPMENT SINCE AVAILABLE LAWS 15
LIMITED AND COST OF UNDERGROUND PARKING MAKES SITE
DEVELOPIE ANT FINANCIALLY UNATTRACTURE. AN ATTRACTURE
PARKING SALUCTURE SET BACK FROM STREETS (I B: BATON SOUARE)
WOULD PERMIT RELAXING OR ELIMINATING ON SITE PARKING
REDVIREMENTS.

NEEDHAM DOWNTOWN STUDY QUESTIONNAIRE

June 25, 2007

Stakeholder Interest

Please circle the one category listed below which best describes your relationship to the three zoning districts being studied: Center Business, Chestnut Street Business, Highland Business:

Property owner

Business owner

Resident near the three districts

Resident at large

When I himbs about reducing my carbon footprime) it will be important to have weentwis for much less so I will make the public transportation

Questions

Circle the one answer that best describes your response.

All Three Districts

1. The town should encourage significant development and/or redevelopment.

Strongly Agree

Agree

Disagree

Strongly Disagree

The town should relax height restrictions if these are demonstrated to be a significant impediment to redevelopment.

Strongly Agree

Agree

Disagree

Strongly Disagree

The town currently has non-binding architectural guidelines for the Center Business District.

The town should consider establishment of **binding** architectural regulations consistent with "Village Design" for the three districts in exchange for increased height and story standards.

Strongly Agree

Agree

Disagree

Strongly Disagree

Please state any comments or questions you may have about the Concept Development
Plan presented by the Downtown Study Committee:
Shink about an quality
Unpervious ourfaces
Newtural light limitations due to higher structures
bike paths - make it easy, safe for believes
ereousge pedistian use
public transportation.
we need to Think about the impact of global warmen
green beilding design so important

m also

Highland Avenue Business District

16. The current height limit of buildings is 40 feet (3 stories).

Building height limit should be retained.

Strongly Agree

Agree

Disagree

Strongly Disagree

17. The district should be redeveloped to give greater pedestrian safety and convenience special importance.

Strongly Agree

Agree

Disagree

Strongly Disagree

18. Buildings in the Highland Avenue Business District are required to be set back 50 feet from abutting residential district boundaries.

The town should consider reducing the 50 foot setback if this will make redevelopment more likely and if appropriate conditions protecting abutting residents are imposed.

Strongly Agree

Agree

Disagree

Strongly Disagree

riease state any comments of questions you may have about the Concept Development
Plan presented by the Downtown Study Committee:
Setback of buildings to allow
begger Schwalks, Expely
Setback of buildings to allow bugger Schewalks, Safely !streetscape:
Planned architecture : Strong design Standar
Theater block
fleater moch
fike miget use in downtown
SK, STILLED CENTER
downfown 1

4.	The town should end	courag	e construc	tion (a	at private exp	ense) (of one or more
	parking structures if	these a	are demon	strate	ed to be a sigr	nificant	incentive to
	development and inc	crease	d tax base	•			
	Strongly Agree		Agree		Disagree	•	Strongly Disagree
5.	The town should end	courage	e construc	tion (á	at public expe	nse) o	f one or more
	parking structures if	these a	are demon	strate	ed to be a sigr	nificani	t incentive to
	development and inc	rease	d tax base				
	Strongly Agree		Agree	•	Disagree	•	Strongly Disagree
The at	tached map shows po	tential	parking lo	cation	ns discussed	in the ¡	oresentation.
Indicat structu	te by a number (no. 1 ures.		st, etc) you 2 <i>] P</i> _	r pref 3	erence for loc of UNDBACG	cation (of parking) — pos GRAGNISM
6.	The "village concept"	" discu	ssed in wo	rkshc	p no. 1 includ	ded the	e desired mixed
	use of retail, office a	nd hou	ısing.			-	
	The town sho				g in the deve	lopme	nt of all three
	districts.	2	GAMO . ZURA . ASPUT .	- 48 - 76 - 08	5 5 5		
	Strongly Agree	•	Agree	•	Disagree	•	Strongly Disagree
7.	The town should end in the Highland Aver AURENCY HAS TRUES FOR ME	nue an	d Chestnu	~ 1/			
	Strongly Agree	•	Agree	•	Disagree	•	Strongly Disagree

Chestnut Street Business District

11. The current he	eight limit of buildings	s is 35 feet	(2 1/2 stories).
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a. The height limit of buildings should be increased to 40 feet (3 stories).

Strongly Agree Agree Disagree Strongly Disagree

b. The height limit of buildings should be increased to 48 feet (4 stories) if the top floor is set back or sloped from the edge of the building.

Strongly Agree Disagree Strongly Disagree Agree

12. The town should support significant expansion of Beth Israel Deaconess

WHAT IS STONEREDAY Hospital.

Strongly Agree Agree Disagree Strongly Disagree

13. The town should facilitate the development of medical office buildings in the vicinity of the hospital.

Strongly Agree

14. The district should be redeveloped to give greater pedestrian safety and convenience special importance.

Strongly Agree Disagree Strongly Disagree Agree

Strongly Disagree

Buildings in the Chestnut Street Business District are required to be set back 50 feet from abutting residential district boundaries.

> The town should consider reducing the 50 foot setback if this will make redevelopment more likely and if appropriate conditions protecting abutting residents are imposed.

Strongly Agree Agree Disagree Strongly Disagree

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Please state any comments or questions you may have about the Concept Development Plan presented by the Downtown Study Committee:

Four stories som like too much	You cannot maintain
the village atmosphere with bu	il dings his tall.
Too & half to three this is	more than enough.
The contrast between these Ve	my tall building
down town, and whit we have	
We would be all the opener	us and tight we
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could comportate for the GGF	of openess.
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Please state any comments or questions you may have about the Concept Development Plan presented by the downtown Study Committee:

At the June 25 meeting I was impressed with the vision of a denser yet attractive, pedestrian-friendly town center. I appreciate the careful planning that has been done and the opportunity for public input.

My main concern is that this vision of the future Needham is not "visionary" enough to address a pressing issue which cannot be ignored -- global climate change. Most residents realize that we will be shifting away from a fossil fuel economy and must greatly increase energy conservation and the use of alternative energy. A denser Needham Center can be part of the solution, offering residents more services and retail close to home. Two aspects, however, need more attention.

Transportation: In my opinion, the issue of transportation has not been addressed with the creativity evidenced in other aspects of the long-range plan. Planning the future of downtown Needham will have to go far beyond simply thinking about where to locate parking garages. As denser development causes an increase in the number of employees, residents, and shoppers downtown, the number of cars must at the same time be decreased. This is an environmental imperative as well as a way of preserving the character of Needham that its residents cherish. Nothing will destroy the "village" feel of Needham like traffic clogging up the downtown.

Here's an opportunity for a win-win situation. When people get out of their cars or come downtown without vehicles, increased foot traffic benefits both retailers and the environment. No one likes, or benefits from, car traffic. Some things to consider:

- More bike paths
- Incentives for employers to promote car pooling,
- On a Greater Boston level, more bus connections that would enable workers not living in Needham to take public transportation,
- Incentives for condo or apartment complexes to offer zip cars,
- A small trolley that make loops into the neighborhoods to bring shoppers downtown (Perhaps an Olin student could do an independent study project examining the potential and best way to do this.)
- More parking at Needham Heights and Needham Junction to encourage use of public transportation (It makes sense to keep a traffic knot like Needham Center mainly for commuters coming on foot.)
- New streams of revenue, such as a restaurant tax, to fund such projects.

Energy Conservation

Most renovations or new construction need waivers of certain requirements. In return, the town could ask for energy conservation measures such as more insulation, more efficient heating systems, energy efficient appliances, etc. This would also benefit businesses by reducing energy costs.

4. The town should encourage construction (at private expense) of one or more parking structures if these are demonstrated to be a significant incentive to development and increased tax base.

Disagree Strongly Disagree

> 5. The town should encourage construction (at public expense) of one or more parking structures if these are demonstrated to be a significant incentive to development and increased tax base.

require, new day go promise. Disagree Strongly Disagree Desociated with no preskin The attached map shows potential parking locations discussed in the presentation. Indicate by a number (no. 1 highest, etc) your preference for location of parking structures.

6. The "village concept" discussed in workshop no. 1 included the desired mixed use of retail, office and housing.

> The town should encourage housing in the development of all three districts.

Strongly Agree Strongly Disagree Disagree

7. The town should encourage or provide landscape treatment along street frontage in the Highland Avenue and Chestnut Street Business Districts.

Strongly Agree Strongly Disagree Disagree Agree

Please state any comments or questions you may have about the Concept Development Plan presented by the Downtown Study Committee:

At stake for Neodhau 's future : the redection
of the number of card, and attraction of
more people to live and shop.
Priorities for the Council should be:
- release height a density representent
- Cancel all parking requerement on
Mees dovelopment
- evaluate the benefit of should pookings.
- evaluate the benefit of flored poskings. Study the footsolatity of lake paths
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Hold on the parking structure: Nort for the stredy about procking-sharing and for the ineprovement of the transit and looke concentration.
Thanks.

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Please state any comments or questions you may have about the Concept Development

Plan presented by the Downtown Study Committee: mentioned be encourred at might?

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What about the corres H! types of stores. Is there poposed size land to keep out maga-discounters? what about chairs? Needhan lanter cold dispertely use a Starbucks! A place one can go to sit for awhole, see be seen etc. Whether it's - chair or not, Need to renest This. Also what about represent for retail 1. - streetsing is best when There is Usual intrest. Too wester has too my banks. Chestart has doctors offices at street level. Obrios soltin for best Plais & to climate pkg or and side of under siderelk -

maybe same for thightand

67

NEEDHAM DOWNTOWN STUDY QUESTIONNAIRE June 25, 2007

Stakeholder Interest

Please circle the one category listed below which best describes your relationship to the three zoning districts being studied: Center Business, Chestnut Street Business, Highland Business:

Property owner

Business owner

Resident near the three districts

Resident at large - JEFF KRISTELLER - 138 ELMWOOD RD.

Questions

Circle the one answer that best describes your response.

All Three Districts

1. The town should encourage significant development and/or redevelopment.

e e						
Strongly Agree	•	Agree	•	Disagree	•	Strongly Disagree

2. The town should relax height restrictions if these are demonstrated to be a significant impediment to redevelopment.

Strongly Agree • Disagree • Strongly Disagree

 The town currently has non-binding architectural guidelines for the Center Business District.

The town should consider establishment of binding architectural

The town should consider establishment of binding architectural

BUT NOT ONE BOUS

regulations consistent with "Village Design" for the three districts in AS LEADS TON HISTORIC

exchange for increased height and story standards.

ARETY & QUALITY SHOULD

Strongly Agree • Agree • Disagree • Strongly Disagree "Look"

Center Business District

8.	The current height limit of buildings is 35 feet (2 1/2 stories).
----	---

a. The height limit of buildings should be increased to 37 feet (3 stories).

Strongly Agree • Agree • Disagree • Strongly Disagree

THREE AND 1/2 STORIES SHOULD BE ALLOWED

b. The height limit of buildings should be increased to 48 feet (4 stories) if the top floor is set back or sloped from the edge of the building.

Strongly Agree • Agree • Disagree • Strongly Disagree

9. The district should be redeveloped to give greater pedestrian safety and convenience special importance.

Strongly Agree • Agree • Disagree • Strongly Disagree

 Buildings in the Center Business District are required to be set back 50 feet from abutting residential district boundaries.

The town should consider reducing the 50 foot setback if this will make redevelopment more likely and if appropriate conditions protecting abutting residents are imposed.

Strongly Agree • Agree • Disagree • Strongly Disagree

IT SEEMS THERE ARE VERY FOUR PARKE

THAT WOULD ACTUALLY BE AFFELTED

(27)

Highland Avenue Business District

16. The current height limit of buildings is 40 feet (3 stories).
Building height limit should be retained.

Strongly Agree • Disagree • Strongly Disagree

17. The district should be redeveloped to give greater pedestrian safety and convenience special importance.

Strongly Agree • Agree • Disagree • Strongly Disagree

Two more Grees walks Bobily NEEDED.

18. Buildings in the Highland Avenue Business District are required to be set back 50 feet from abutting residential district boundaries.

The town should consider reducing the 50 foot setback if this will make redevelopment more likely and if appropriate conditions protecting abutting residents are imposed.

NOT SURE.

Strongly Agree • Agree • Disagree • Strongly Disagree

Please state any comments or questions you may have about the Concept Development Plan presented by the Downtown Study Committee:

TANT THERE SEEM TO BE 3 AREAS TO DEALT WITH. I WOULD BE MOST CONCERNED INITIALLY WITH THE CENTRAL BUSINESS DISTRICT IN THAT THIS THE REAL "HEART" OF DOWNTOWN AND CUREWTLY THE Most Issues 1) TEAFFIC, STREET SCAPE, DEDESTRIAN FRIEND LINES Some THINGS SUCH AS SIDEWALK WIDENING, BUMPING OUT SIDEWALKS AT CROSSWALKS, PLANTINGS AND TEATER LIGHT GOODINGS SIGNAL. COORDINATION AND UPGRADE COULD BE DONE IN THE GNE To Two year Span with LESS THAN \$1 MILLION FOR THE Compac Business DISTRICT. 2) PARKING STEUCTURES. SUGHTLY LONGER TERM, HIGHER COST, LIKELY COBRDINATED W/ DEVELOPMENT - A MUST STOR DUY SIGNIFICANT INCREASE IN DENSITY. 3) ZONING - DEVELOPED OVER NEXT YEAR OR SO, WITH AN OUTLOOK FOR 2-20 YE CHANGES IN BUILDINGS

ALL TREES ISSUES CAN BE WORKED ON SMULTANEOUSLY.

THE STEGETSCAPE ISSUES SHOULD BE INPLEMENTED IN

2008 - 2009 TO SHOW RESIDENTS, LANDLORDS, AND TOWANTS

THAT THE TOWN IS SECIOUS ABOUT DOING SOMETHING

AND TO HAVE AN INITIAL IMPACT ON GUALITY OF LIFE.

Needham Center Study Committee Planning Board Town Hall, 1471 Highland Ave. Needham, Mass. 02492

Dear Committee Members,

I ask that you give serious consideration to two approaches to your Downtown recommendations and plans. First, the unified management of existing surface parking. Second, placing rental units in the proposed three-story store-and-housing structures to be located in the downtown.

Unified parking management:

The enclosed map of the town center from the Chapel St. gas station to Neeedham Junction along Chestnut St. indicates that Chestnut St. is a strip mall with abundant parking. The recent addition of the new medical building (Junction St.) and its accompanying parking spaces has increased the total supply.

The town's sense of parking inadequacy derives from the fact that most of this parking is private and fragmented except for the lots at the train stations and the town lot behind Great Plain Avenue. This very extensive parking area could, however, be fashioned into a unified system. The method that most immediately recommends itself is for the town to lease these parking areas and to manage them as continuous units.

If these lots were connected to each other along the railroad tracks and at the rear lot lines they would form continuous parking spaces adequate to everyone's needs. The unification at the back (as is common in town parking lots) would enable us to reduce the curb cuts, stop the dangerous front parking, and to create a wide and pleasant sidewalk along Chestnut St. The street itself could then be planted with a continuous canopy of horse chestnut trees as its name suggests.

Second, downtown rentals over the stores:

I can tell you as a historian of such structures (<u>Streetcar Suburbs</u>) that the housing above stores in towns and along Main Streets has never been occupied by people of wealth. As your marketing study told you, expensive condominiums will not succeed to any degree in such buildings. Rather, rental units could be very successful if the rents were moderate. In this case young people, and small families of limited means could find good places there.

One downtown idea was to have the store-housing buildings fitted out with underground parking. A nice idea, but one that can only be financed by high priced condominium units above the stores. Your housing study reports this to be an impossibility. Nevertheless, if each unit were to be assigned a reserved surface parking place then rental units can succeed and prove very useful to the town. We need to have places for our young people when they are starting out. Such units could serve that function.

Sincerely,

Sam Bass Warner

Map enclosed

4- Barriers to Implementation



Parking within the study area: green

Parking

will always be a major barrier to redevelopment and change. and detracts from the pedestrian experience. inefficient. However, as long as residents and retailers insist upon high parking ratios, parking it needs to become more efficient. The abundance of parking lots interrupts the urban fabric football fields. While parking in Needham center and Highland business district is sufficient, The amount of land dedicated to parking in the study areas is roughly equivalent to twenty-one Furthermore, current parking arrangements are

Fiscal Reality

projects ability to float bonds, and the current trend of decreasing annual appropriations for public investment. In Needham, the usual sources are largely unavailable because of their limited Revitalization requires public funds, which in many cases is then followed by increased private

Resistance to change

ensure and increase the quality of life in Needham as it goes through changes in time. question. We believe that Needham could be even better and that a direction set now could Needham is already a great place to live. "Why fix something that ain't broken?" is a valid

Mir Stevents, Stocks is Plan for Neidhum Center (2004)



THE LEAGUE OF WOMEN VOTERS OF NEEDHAM

P.O. Box 920115, Needham, MA 02492 www.lwv-needham.org

June 9, 2007

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At Large Eric Bond Jacqueline Boni Ms Lee Newman Planning Dept Town of Needham 1471 Highland Avenue Needham, MA 02492

Dear Ms Newman:

We are writing to urge the Down Town Study Committee to integrate environmental priorities more fully into the short- and long-term goals of the Downtown Development Study project currently underway in order to confront global warming in Needham.

We have a vision of downtown Needham as a place of natural comfort and beauty, which encourages residents to do more of their errands and shopping locally and on footrather than driving. We believe this will help reduce traffic congestion, and with it, air and noise pollution, and generally make Needham Center a more attractive and pleasant place to be, while maintaining its small-town atmosphere.

As a first step towards this goal, we urge you to include the following in the smart growth plans for the downtown area:

- 1. Encourage the use of alternative transportation possibilities by providing safe bike/rollerblading lanes along main axes, and by increasing bike rack installations downtown and at commuter rail stations.
- 2. Plant trees along all downtown axes to create a more park-like streetscape and provide natural cooling during the warmer months to buildings and pedestrians.
- 3. Add recycling bins downtown next to the trash bins.
- Give priority to the pedestrians in winter following snowfalls by enforcing snow removal by-laws.
- Increase the number of crosswalks and add "yield to pedestrians" signs to all of them in town.

As a medium-term goal, we urge you to seriously consider establishing and enforcing green standards and codes for all new buildings or renovations in terms of energy and water.

Attached is our long-term vision as a narrative of walking in Needham in midcentury. We have also undertaken a green assessment of the project as evidenced in the published meeting notes. We are available for elaborating on both our vision of the future and short-term priorities.

Sincerely yours,

Susan McGarvey, President
League of Women Voters of Needham

CC: Downtown Study Committee members

Attachments: A walk in mid-century Needham (2 pages)

Downtown study assessment (3 pages)

A Walk in Mid-Century Needham

The breeze is blowing one morning in early summer as I arrive on Chestnut Street from Oak Street, accompanied by my family, pulling my savvy shopping trolley made from ecomaterials. What a pleasure it is to arrive on this street lined with CO₂ –absorbing trees, almost like walking in a park all the way down to Needham Junction station! I join many other pedestrians out for their Saturday morning shopping and stroll, and enjoy smelling the beautiful flowers lining the sidewalk and listening to the birds singing from their perch in the trees. Even in the heat of the summer, this walkway is well shaded and people continue to use it. Many crosswalks cut across Chestnut Street so it's easy to use the street, going side to side as the day's list requires.

Some older people have stopped to take it all in at a bench in the shade under a tree. I overhear Jeanne McKnight and Susan McGarvey. They must have been friends for a long time and been here during the transformation to a sustainable modern town that Needham has become. A few bikes get a special green light just for bikes on the bike path on the other side of the street and they swiftly pick up speed. I notice a few electric cars, quietly, finding their way to a parking spot with plug-ins, and then I continue walking to the same destination as their drivers.

Today is the semi-weekly Farmer's Market, so I am headed toward the Common where the streets have been closed off to traffic to create a pedestrian zone. It has really become a community event, during 7-8 months of the year, where I meet neighbors and friends and take a coffee on one of the terrace cafés. The majority of the produce and products sold are made or grown locally. The quality is excellent and it delightful to eat fresh food that your neighbors have produced

Needham has a few farms, all organic. Pesticide free, it is a safe place to live, and, by consequence, the cancer incidence is one of the lowest in Massachusetts. People in Needham have always valued health, and so it was in this vein that pedestrian life around the Common grew after reaching a low at the peak of the gasoline-powered automobile era. The communal Gardens are also a place where people meet and help each other, sharing expertise and recipes for locally grown food.

All through the winter, it is possible to get out and walk, even for people pushing baby strollers! Since so many people walk or practice "park and walk", the businesses, municipality, and residents all pull together to remove the snow from sidewalks and bike paths.

People come downtown to be in the "center", the heart of the community. Many seniors, after their activities at the Senior Center, stay downtown to have contact with young parents and children out for their errands. Almost everything residents need is available at thriving local businesses and the window-shopping adds to the pleasure of the stroll in the downtown area. There is a certain charming New England aesthetic in the awnings, signage, and lampposts that delimit the center and this cohesion feels unifying to residents and visitors alike.

Along the way I notice a group of bins for refuse and each type of recyclable material. But they are not very full. In the area of packaging, what we Needham residents like about the Farmer's Market, is that so little is required, and the waste volume in Needham has consequently diminished. Additionally, manufacturers drastically reduced the amount of packaging compared to 40 years ago when the cost of gasoline was just starting to seriously climb. Where there is refuse, Needham residents value recycling and composting.

Arriving at the Common, I notice the enormous bike rack where the bikers have now parked. A glance up and down Great Plain Avenue reveals green mixed-use buildings. They are built with well-being in mind: several residential floors over a commercial ground floor, with embellished balconies, built to conserve energy and water. Trees, benches, and storefront windows line the sidewalks and confer their human scale to the street. Green roofs are the norm, as are grey-water recovery systems and general permeability principles recover rainwater for watering the trees and plants instead of it running off into the sewer. Looking east on Great Plain Avenue, I think of the small remote shops located in neighborhoods to serve daily needs: a few fruits and vegetables, fresh bread, dairy products. Always within walking distance is the rule.

I continue my walk up Highland Avenue toward the library and Needham Heights. More trees shade my journey.

Finally, it is so very connecting to live in Needham. Trains run regularly to Boston, where many Needham residents work and take advantage of cultural offerings. Light rail and small, flexible, clean buses connect to neighboring towns, as well as make round trips through Needham to bring residents downtown. Bus stops and train stations are furnished with shelters from the elements. Even the ample bike racks at the train stations have a roof for rain protection.

Bike paths continue on into other towns, so residents who work outside of the town can easily and safely take their bicycles. Walking trails connect woods and waterways, enabling downtown dwellers to commune with nature, reducing their life stress when they so desire, and practically from their doorstep. The natural streetscape combined with this network has helped Needham retain its small town flavor and is an attractive place to live in the Boston metro area.

There is a sense of health, nature, and community that permeates the town, reflected in its structure and amenities. I am so happy to be living in Needham in 2050.

Downtown Study Project: rapid assessment

Does the downtown study project, as it is conceived thus far, move Needham in the direction of sustainability?

When Needham includes sustainability as a long-term goal, the project perspective changes and different elements become crucial. With this new standpoint in mind elaborated in the text 'A walk in mid-century Needham', we have assessed the ability of the ongoing project to go in the right direction and we have listed our concerns and suggestions to help improve the project.

A sustainable town is...

1- Reliant on transportation networks and promotes walking, cycling and transit use while reducing dependence on cars

- ®® In the project the focus is still on the car. Meeting reports show major concerns on parking and traffic flow, when the emphasis should be on traffic-calming and traffic-slowing, and on the promotion of alternative means of transportation.
- © The parking structure on the outskirt of downtown, at Junction Station, is an important facility that could incite people to park and walk. However it must be accompanied by strict restrictions on off-street parking at each new development to achieve this objective.
- ©© Pedestrian circulation is a concern in this project. Two additional pedestrian connections are considered, one at the southern end of the Chestnut street sub-area, and one between Needham Center and Greene's Field. We are encouraged by the improvement of the sidewalks and of the streetscape envisioned in the project.
- ➤ Off-street parking should be limited in order to discourage car use. The need of offstreet parking should not be evaluated according to traffic engineering standards, as stated in the meeting report no.10. These standards are based on short-term and business-as-usual considerations. Instead, the long-term objective of sustainability should prevail:
 - Housing projects: (eg. in the Theatre Block scenario) off-street parking rate is 1.5 spaces per unit. It should be at 1 space per unit maximum, with car-free housing allowed in this area where transit is available. In addition, a mandatory parking fee per space could be required, and car-sharing facilities should be provided.
 - Retail project: off-street parking rate is 3-4 spaces per 1000 sf min. It should be reduced to 1 space per 1000 sf min. The systematic use of existing parking lots should be encouraged through parking lot-sharing (for instance during weekdays, churches' parking should be available for shoppers).
 - Office buildings project: there should be no minimum required since transit is available, instead of 3 spaces per 1000 sf min, as in the Chestnut Street scenarios.
- > Traffic-calming: the suggestion to render Highland venue and Chapel Street oneway (refer to Meeting Report no.10), is a good way to slow down the traffic and to make room for a bike path. This idea should be extensively explored in the project.

- ➤ Bike circulation: making downtown more bike-friendly is not a major objective in the project. However biking should be promoted as environmentally friendly and healthy. Several ideas should be explored for downtown: design safe bike paths to schools, secure bike racks on buses, require bike parking spaces for new developments, connect Needham bike paths to the Massachusetts Bicycle Transportation Plan (see massbikeplan.org) ...
- > Transit system: The bus system is still insufficient to connect downtown with the neighboring towns.

2- Self-sufficient with respect to energy, water, waste, food and materials

- ©© There is no clear proposal in the project regarding energy-efficient building, green building, water savings, recycling, and urban agriculture.
- © The planting of trees in the area will decrease the energy needs for air conditioning.
- Green architecture and building are key for energy and water savings, and must be required on new development projects. Incentives for developers to build green or to retrofit existing buildings need to be specifically stated in the project requirements. The respect of green building requirements, including green roofs, landscaping, grey water reuse... could, for instance, result in a higher density tradeoff.
- > The Building code should be revised to include green building-practices.
- Design a storm water management plan to make sure development will comply with storm water management requirements: reduce impervious cover, reduce pollutant sources, detain, treat and filter runoff close to the source. For instance, some cities like Bellevue, Washington, have established storm water utilities to generate revenues and incite the owners to maximize permeable surfaces.
- Extend sustainable landscaping practices: xeriscaping (planting local species), reuse of rain water, organic gardening practices to reduce pollutants...

3- Compact with a high density population and diversity of affordable, healthy places to live

- ©The project focuses on new development within the downtown perimeter. This will lead the way to a more compact and walkable town and will help preserve open spaces.
- © So far the project encourages more density in the area of the study by allowing three to four story buildings where the height was limited to two, and by requiring mixed-use development (offices, housing, and business).
- This should go further by establishing minimum densities and building heights rather than focusing on maximum. For instance, the development of some places is not considered worth the investment because the FAR (Floor Area Ratio) is already over 0.50 (see Meeting Report no.10). This ratio could be set at 1.5 to 2.0 maximum and

- 0.5 minimum in downtown, so that investors would see an interest in further developing those parcels.
- ➤ Height over 3 or 4 stories in the different sub-areas could be allowed as a trade-off for complying with green buildings requirements.
- ? Is there a maximum density in the current zoning? If yes, this should be removed and replaced with a minimum density of 2-3 dwelling units per acre.
- ? Does the project envision a way to improve the balance between housing, workplace and recreation facilities? The different projects on Chestnut Street add some housing developments, offices and retail, but the question is how to make sure that the number of housing units will increase significantly (housing represents now 6% of the land use).

4- More sensitive to the natural environment and responsible toward the global climate

- © The improvements of streetscape and the planting of trees envisioned in the project encourage us. This will help absorb greenhouse gases.
- The possibility of development on Greene's Field is a concern since it will decrease the amount of recreational facilities within downtown, while the development of housing will increase the number of people that will need such facilities within walking distance.
- > Greene's Field should be secured as an open space. A portion of this space could be dedicated to a community garden.

5- Economically healthy with a sustainable local economy

- © The project focuses on new developments within the downtown perimeter. This should generate local jobs.
- Explore the idea of a semi-weekly farmers' market to develop the local economy, and reinforce residents' sense of community.

Needham Cultural Council 1471 Highland Avenue Needham, MA 02492

March 28, 2007

Dear Sirs and Madams,

The Needham Cultural Community is very interested in having a Cultural Arts Center in Needham. We understand that this may be a possibility if the Town Hall renovations include the restoration of the upper floor. The use of this space has been discussed greatly by the members of the Needham Cultural Council as well as the members of *NeedArts*, the collaboration of cultural organizations in town. We believe that this space would be ideal for many activities throughout the year which currently have no home. We also believe that it is possible to accommodate these activities in a way that would preserve the Town Hall Auditorium for use as a proper meeting space for public hearings and other Town business during the week.

If restored appropriately, the space could be used for rehearsals, performances, recitals, exhibits, and meetings. The cultural organizations in Needham presently must use church or school space, neither of which is adequate. Having a centrally located Performing Arts Space would also allow the organizations an opportunity to produce programs more often and would provide a central location for performance and exhibit information, which would benefit not only the performers but the residents of our town. We have learned from past surveys, that the residents would like an Arts Center where they can go to a variety of programs throughout the year and be informed about upcoming events easily.

Just to give you an idea of the potential use of this space, we currently have fifteen member organizations who produce over 100 programs a year. If you add in the general community use, children's and senior programs, rehearsal time, and recital time, you would have programs to benefit the community 3 or 4 times a week. The potential is even greater if this space were available for private teachers and outside groups. This space could be used every night of the week, either for the arts or public meetings!

Studies have shown that having a Cultural Arts Center in the downtown area is a tremendous draw to the vitality of the community, the businesses that are located downtown, and the quality of life for its residents. We are actively seeking a center such as this, for all the reasons mentioned above, and you have the ability to create it right here in the Town Hall! What could be a better fit!

We realize the management of this space would require support and we would be happy to help with the organization, scheduling, and other concerns that may arise. An active partnership of Town Government and the arts and performance interests would be a great benefit to all citizens of Needham and would provide the means to preserve and use a great public asset to its fullest potential.

Please consider this request as it would truly be a boost to Needham. Creating offices in a space which otherwise could be a tremendous asset to our town would be shortsighted.

We look forward to further discussion and hope you will include us as you plan for a vibrant downtown.

Sincerely,

Jean Cronin Connolly -chair Norman Abbott Sally Dempsey Gail Gordon Alice Kelleher Claire Messing

Highland Glee Club Needham Concert Society Needham Fine & Performing Arts Plugged In Teen Band Program Quinobequin Quilters Guild Longwood Opera Company

Letter of Support: Plugged In Teen Band Program

The Plugged In Teen Band Program in Needham is very excited about the possibility of a performance space at the Town Hall. Plugged In holds concerts twice a year. As there is currently not an adequate space in Needham where we can have these concerts, we have been holding the concerts at the Regent Theatre in Arlington. We would prefer to have the concerts in Needham as it is the home base for our organization and many of our students are from Needham. If we were to hold the concerts in Needham, we would sell more tickets and have a chance to showcase the talent of our students to more Needham residents. We often receive publicity in the Boston Globe and Herald, as well as New England Cable News, etc. Having our concerts in Needham would be good advertising for the Needham arts community.

Sandra Rizkallah Tom Pugh Plugged In Teen Band Program 146 Warren Street Needham, MA 781-956-4281

Letter of support: Quinnobequin Quilters Guild

We are a guild of about 100-115 members. There are usually about 60-70 members at each meeting. Although the largest percentage of our members come from Needham, we currently meet at the Community Center in Wellesley

We usually hold our Quilt Show in Needham, which requires a large space.

In the past, the show has been in churches. However this last year we were at the Masonic Hall for the first time. But unfortunately one room was quite dark and people couldn't find it easily even though we had signs! Churches have become a problem in that they find it difficult to let us schedule far enough ahead for our needs because they don't know if they will need the space for themselves.

Also, many churches have daycare and will not allow lots of strangers in on Fri when we would have the first day of our show.

Having a wonderful space for our show is what we hope for. And if our meetings could be in the same place that would be a plus.

Cheryl Mountain 114 Newell Ave Needham, MA 781-449-3219

Letter of Support: Fine and Performing Arts Department/Needham Public Schools

The Public School Fine and Performing Arts Department would love to see a centrally located, easily accessible, community performance venue, and the concept of the upper floor of the Town Hall appears to be a viable option. One program that would find this venue extremely beneficial would be our Private Lesson Program. Currently, the 25 private teachers, when they schedule their end of year recitals, are using classrooms, private homes, and "found" spaces throughout our schools. In addition, they are forced to hold recitals at less than desirable days/times due to the difficulty in finding available, suitable space. A Performing Arts Center would be ideal for them. This could add up to 25 recitals in May and June, not counting, the numerous independent private music instructors in the community.

The Friends of Music and the Performing Arts Department have also explored the idea of bringing in small semi-professional and professional chamber groups to perform for the community, as well as showcasing Needham's local own community adult talent. Again, a Performing Arts Center would be ideal for this use.

With Needham's proximity to Boston, there are numerous professional, semi-professional and college ensembles of all types, classical, folk, modern, jazz, ethnic, etc.) that would love a venue of the sort the Town Hall might provide. The enrichment to Needham's cultural community would be immense.

Finally, last summer, we began Needham's first ever Adult Community Band. The group rehearsed in the summer, culminating in a concert at the gazebo. A performing arts center would be ideal for rehearsals and additional performances for this group, and others like it, as we think about expanding it into the school year, which is currently impossible due to school facility constraints.

David Neves, Ed.D.
Director of Fine and Performing Arts
Needham Public Schools
Needham High School
609 Webster Street
Needham, Massachusetts 02494
Tel: (781) 455-0800 Ext. 2440

e-mail: david neves@needham.k12.ma.us

Fax: (781) 455-0895

Highland Glee Club

March 22, 2007

Dear Jean,

As one of the older cultural institutions in Needham and an enthusiastic member of NeedArts, the Highland Glee Club has a strong interest in the Needham Cultural Council's efforts to find a centrally-located physical space which can be shared by the myriad arts groups which call Needham "home". In a thriving and increasingly, multiethnic and multicultural community, the Town Hall's 3rd floor space can become, as well, a place to showcase these rich traditions. We wholeheartedly support the well-reasoned arguments expressed in your letter to the Board of Selectmen.

Sincerely,

Richard Wulf, President

Highland Glee Club

27 Fletcher Road

Needham

Mr. Lee Newman, Planning Board Director Needham Town Hall Needham, MA

23 June 2007

Re: Planning Needham's future

Dear Mr. Newman:

I am writing to address some areas that I hope the Planning Board is considering as it works to keep Needham a viable community in the coming years. My vision for Needham is best summed up in the word COMMUNITY. Community means a win-win, enriching, cooperative relationship between the old and young; between those rich in money and those rich in experience, good will, talent, and energy; between the merchants and consumers; between teachers and students; between the town and its college, OLIN; and so on.

Here are four ideas I would like to toss out for consideration:

Challenge: Revitalizing the downtown area and businesses.

Response: We need downtown stores that carry practical, useful items (a department store, affordable clothing stores, a book store, a movie theater).

This allows Needham residents to avoid trips to the mall, save on gas and reduce their carbon footprint. This would also attract shoppers from Dover, Westwood, etc.

It would be a coup if we could attract a Ben Franklin department store franchise to downtown Needham so that people could buy affordable, practical items without driving to the mall.

It would be wonderful to partner with OLIN College to replace the profit-making Waldenbooks store that was closed. To have a college town with no bookstore is awful. The Needham bookstore was profitable. That tells us that the people of Needham like to have a local bookstore where they can browse and buy. OLIN students could work in the store as part of a work-study program to defray tuition costs. Why not combine OLIN College's need for a bookstore with the town's need?

It would be wonderful to partner with OLIN College to reinstate the local cinema in Needham. Dedham has a downtown cinema. Newton has a downtown cinema. Surely, Needham could have a vital cinema that would attract people from Needham, Wellesley, Dover, Westwood, etc. Sharing the cinema with OLIN College could expand the type of films offered, expand the community that comes together at the movies, as well as share the financial costs/benefits. OLIN students could work at the cinema as part of a work-study program to defray tuition costs. A cinema would draw people to the downtown restaurants for before and after dining.

Challenge: Surviving gracefully in the coming crunch of rising costs of food, fuel, and living due to rising shortages of cheap oil and water, among other things.

Response: A community organic garden provides locally grown, fresh, healthy produce grown by town residents.

Community Supported Agriculture (CSAs) and community garden plots are not new. Boston has the Victory Gardens, Natick has a CSA on Route 16, Dover has a CSA. What are we waiting for?

This is an excellent learning and confidence-building activity for our community's children. This could even be positive therapy to counter the rise in suicides, aimlessness, and drug abuse among teens.

Needham could partner with the School Department, the Community Council, the Needham Garden Club, OLIN College, and the University of Massachusetts in this endeavor.

Challenge: Creating a world class school system without breaking the bank.

Response: Studies have shown that children thrive, learn, and excel when they are in one-on-one (or as close to it as possible) learning situations. No amount of stuff can replace the boost to learning that this one-on-one relationship provides.

Needham, like the rest of the US, will soon have a majority of experienced, retired baby-boomers. Will we throw this valuable resource away when high taxes conflict with reduced, fixed incomes, and these longtime residents are forced to leave town?

Why not use this valuable population to create a world class educational system? Invite Needham retirees to volunteer at local schools as teachers, teacher aids, visiting teachers, tutors, and mentors in exchange for part or all of their tax bills?

The budget would come out ahead, since the partial (or even total) tax bill would be far lower than the cost to hire the personnel.

The town would come out ahead because word would spread and people would want to live here.

The children would come out ahead because they would learn and be encouraged, as never before.

Needham's longtime residents would come out ahead because they would be able to continue to be useful members of the community and to live in their lifelong homes.

Challenge: Revitalizing the downtown area and businesses; Surviving gracefully in the coming crunch.

Response: Needham already uses the town common twice a year for a festival market celebration. Why not expand this event over the spring, summer, and fall months to include a weekly or monthly FARMER'S and CRAFTSPERSON'S MARKET. Local gardeners and craftspeople could sell their wares on Saturday morning. Perhaps we could locate this event on Greene's Field or in Memorial Park?

The Market is a wonderful way for people to gather, to build community, and to bring people downtown to the regular merchants.

I hope I have given you some food for thought. If you have any questions, please give me a call at 781-444-0949. I'd be delighted to work with you on any of these ideas.

Sincerely, Clands Gm

Claudia Yapp, 35 Robinwood Avenue, Needham, MA 02492

Questionnaire Tabulation Summary
Community Workshop #2 (06/25/07) Prepared on 07/11/07, Revised 07/12/07 (5 Questionnaires added)
Needham Downtown Study

				Prop	erty (Owner	'S		Bus	iness	Owner	's		Resid	lents	Near 3	3 Dist	ricts	Residen	ts at La	arge		Not Ide	entifi	ed		T	TOTAL			
				# of	Quest	ionai	res	2	# of	Ques	tionair	es ()	# of C	Quest	ionaire	es	7	# of Que	stiona	res	17	# of Q	uesti	onaire	es	1 #	f of Q	uesti	onaires	
	_	strong	N Agree	dies dies	gree	Disagri No A	ge ner strong	N AGIE	gree die	agree	Disagre No Ar	strongly	Agree	ee Disag	iongly,	ho An	e swer	A A Orece	jee dieagree	My No.	strong	Agree Agr	Disagr Str	ongly	No And	swer strongly	Agree	,e Disagr	ongly	NO Anew	All Agre
I Three Districts																														1	ļ
The town should encourage significant development	2	_	-	-	-	-	-	-	-	-	2	5	-	-	-	9	5	2	-	1 -	-	-	-	1	13	10	2	-	2	23	2
and / or redevelopment The town should relax height restrictions if these are demonstrated to be a significant impediment to redevelopment.	1	1	-	-	-	-	-	-	-	-	1	4	1	1	-	10	4	2	-	1 -	1	-	-	-	12	10	3	1	1	22	4
The town currently has non-binding architectural guidelines for the Center Business District. The town should consider establishment of binding architectural regulations consistent with "Village Design" for the three districts in exchange for increased height and story standards.	2	2 -	-	-	-	-	-	-	-	-	4	2	-	1	-	9	7	1		-	-	1	-	-	15	9	2	1	-	24	3
The town should encourage construction (at private expense) of one or more parking structures if these are demonstrated to be a significant incentive to development and increased tax base.	1	-	-	-	1	-	-	-	-	-	1	3	1	1	1	7	8	2		-	1	-	-	-	9	12	3	1	2	21	4
The town should encourage construction (at public expense) of one or more parking structures if these are demonstrated to be a significant incentive to	-	-	-	-	2		-	-	-	-	1	1	3	-	2	6	4	5	1	1 -	-	1	-	-	7	5	9	1	5	12	10
development and increased tax base. Preferred Parking Locations - Ranked with 1 being m	nost p	referr	ed, 2 t	the ne	xt, etc	i. If bl	ank, r	no pre	eferen	ce giv	en.																				
	+															(Q) 1e	et (1)	2nd ((1) 6th						(11)	let (1)) 2nd, (⁻	1) 4th		 	
P-1 - Needham Center Station	(1)	1st									(2) 1	st				(10)	TOTA	L L	(1) 0111	(1)	4th				(1) 6t	h) ZIIU, (1) 4111		(14) TO	OTAL
P-2 Walgreens											(1) 1 (4) T	st, (2) 2 OTAL	nd, (1	1) 3rd,	1	(3) 2ı (7) T	nd, (1) OTAL) 4th,	(3) 5th,	(1)	6th				(1) 1s	st, (5) 2 h. (3)	2nd, (1) 5th, (1)	3rd, 6th		(12) TO	OTAL
P-3 Grene's Field (Underground)	1										(1)					(1) 19	st, (1)	2nd, ((1) 5th, 7) TOTAL	(1)	7th				(1) 15		2nd, (1)			(8) TO	TAL
P-4 Chestnut St Parking Lot	1										(2) 2	nd, (1) : OTAL	3rd, (1) 4th	,	(4) 19	st, (1)	2nd, ((5) 3rd,	(1)	3rd					st, (3)	2nd, (7)) 3rd,		(16) TO	
P-5 Dedham Ave Parking Lot	+										- ` <i>'</i> -	st, (1) 2	nd. (2	2) TO	TAL	(3) 2	nd, (1)) TOT) 3rd,	(3) 4th,	(1)					(1) 18	st, (4)	2nd, (1)) 3rd,		(12) TO	
P-6 Hospital Parking Lot	+										(1) 1		- , (-	,		(2) 21	nd, (2)		2) 4th		2nd				(1) 15	st, (3)	5th, (2) 2nd, (2)			(9) TO	
	+										<u> </u>					(1) 19	st, (2)	TOT <i>A</i> 2nd, ((1) 3rd,	(4)					(2) 19	h, (1) st, (2)	2nd, (2)) 3rd.			
P-7 Needham Junction Station	1										(1) 3	ıu				(1) 51	th, (2)	7th,	(̇̀7) TOTAL	(1)	151				(1) 5t	h, (2)	7th			(9) TO	IAL
The town should encourage housing in the development of all three districts.	1	1	-	-	-	-	-	-	-	-	3	4	-	-	-	7	7	2	-	1 -	-	1	-	-	11	12	3	-	1	23	3
The town should encourage or provide landscape treatment along street frontage in the Highland Avenue and Chestnut Street Business Districts.	2	2 -	-	-	-	-	-	-	-	-	4	3	-	-	-	13	3	-	-	1 -	1	-	-	-	19	7	-	-	1	26	-

Questionnaire Tabulation Summary
Community Workshop #2 (06/25/07) Prepared on 07/11/07, Revised 07/12/07 (5 Questionnaires added)
Needham Downtown Study

				_								Residents Near 3 Districts # of Questionaires 7			Residents at Large # of Questionaires 17				Not Identified # of Questionaires 1				1	TOTAL # of Questionaires								
		Strong	N Agree															Agree Agr			/_					<u>, /</u>	Angree	ر ــــــــــــــــــــــــــــــــــــ		/20		MI Disagree
Center Business District																																
8a The current height limit of buildings is 35 feet (2 1/2 stories). The height limit of buildings should be increased to 37	-	2	-	-	-	-	-	-	-	-	1	4	2	-	-	7	7	1	-	2	-	1 -	-	-	8	14	3	-	2	22	3	
8b The height limit of buildings should be increased to 48 feet (4 stories) if the top floor is set back or sloped from the edge of the building.	-	2	-	-	-	-	-	-	-	-	1	2	2	2	-	2	7	4	2	2	-	1 -	-	-	3	12	6	4	2	15	10	
 The district should be redeveloped to give greater pedestrian safety and convenience special importance. Buildings in the Center Business District are required to 	2	-	-	-	-	-	-	-	-	-	6	1	-	-	-	11	4	1	-	1	-	1 -	-	-	19	6	1	-	1	25	1	
be set back 50 feet from abutting residential district boundaries. The town should consider reducing the 50 foot setback if this will make redevelopment more likely and if appropriate conditions protecting abutting residents are imposed	-	1	1	-	-	-	-	-	-	-	1	2	2	2	-	4	7	4	1	1	-	1 -	-	-	5	11	7	3	1	16	10	
Chestnut St Business District		•		•	•			•	•					1					•	•		•		•		•	•		•			
11a The current height limit of buildings is 35 feet (2 1/2 stories). The height limit of buildings should be increased to 40	1	-	-	-	1	-	-	-	-	-	3	2	1	1	-	4	8	2	1	2			1 -	-	8	10	4	2	3	18	6	
11b The height limit of buildings should be increased to 48 feet (4 stories) if the top floor is set back or sloped from the edge of the building.	1	-	-	-	1	-	-	-	-	-	1	4	1	1	-	7	5	2	2	1			1 -	-	9	9	4	3	2	18	7	
12 The town should support significant expansion of Beth Israel Deaconess Hospital	1	-	-	-	1	-	-	-	-	-	2	4	-	-	1	4	8	3	-	2			1 -	-	7	12	4	-	4	19	4	
The town should facilitate the development of medical office buildings in the vicinity of the hospital.	1	-	-	-	1	-	-	-	-	-	1	6	-	-	-	5	8	3	-	1	-	1 -	-	-	7	15	3	-	2	22	3	
14 The district should be redeveloped to give greater pedestrian safety and convenience special importance.	1	-	-	-	1	-	-	-	-	-	4	3	-	-	-	10	3	3	-	1	-	1 -	-	-	15	7	3	-	2	22	3	
15 Buildings in the Chestnut Street Business District are required to be set back 50 feet from abutting residential district boundaries. The town should consider reducing the 50 foot setback	_	_	1	_	1		_	_		_	2	1	2	2	_	1	8	4	2	2	_	1 -	_	_	3	10	7	4	3	13	11	
if this will make redevelopment more likely and if appropriate conditions protecting abutting residents are imposed.													_					·		_												
Highland Ave Business District																																
The current height limit of buildings is 40 feet (3 stories). Building height limit should be retained.	2	-	-	-	-	-	-	-	-	-	4	3	-	-	-	1	12	4	-	-	-	1 -	-	-	7	16	4	-	-	23	4	
 The district should be redeveloped to give greater pedestrian safety and convenience special importance 18. Buildings in the Highland Avenue Business District are required to be set back 50 feet from abutting 	2	-	-	-	-	-	-	-	-	-	4	3	-	-	-	9	5	2	-	1			1 -	-	15	8	3	-	1	23	3	
residential district boundaries. The town should consider reducing the 50 foot setback if this will make redevelopment more likely and if appropriate conditions protecting abutting residents are imposed.	-	1	1	-	-	-	-	-	-	-	2	1	3	1	-	2	7	4	2	2	-	1 -	-	-	4	10	8	3	2	14	11	

Small Group Discussion - Flip Chart Synopsis Community Workshop #2 (06/25/07) Needham Downtown Study

Small Group #	1	2	3	4	5	6	7
Questions:							
A URBAN DESIGN: HEIGHT AND MASSING (All Group Additional height and density will enable development	os) ent in the Center District that	creates a more vibrant and a	active downtown and proivde	s greater revenue for the Tov	vn.		
A-1 Do you agree additional height, with attention to massing and edge, will improve the visual experience and enhance the traditional village environment?	height good.	4 stories too high, 3+1 max limit Want strong design standards; Prefer staggered heights if possible; Don't want all looking the same (height or design)	Encourage loosening of height restrictions Height is not concern if architecture and greening is well done Concerned about loosing sense of NE town by going up too high	Concerns: canyonization / openess, light, skyscape, sidewalks, transition to residential, shadows Design important New streetscape important Like Height but not 3 1/2 - too much.	Upt to 3 stories, not 4 No flat roofs Tie height to sidewalk improvements and design controls. No continuous street wall. Want courtyards, etc.	Generally agree with concept would create more 'buzz', vibrant downtown With wider sidewalk to offset verticality & a canopy of street trees.	Yes, overall. Additional height would create a better mixed-use & attract more diverse people Town Hall ought not restrict height Sun concerns (melting snow, etc.)
A-2 Do you agree that change in terms of height and urban design will make a better downtown? •Are there certain amenities and design elements that pertain to housing that additionally should be considered? LAND USE: UPPER STORY HOUSING AND OFFICE • There appears to be some demand for market rate h	No boxy buildings - make them appealing Too high near residential> 2 1/2 stories? (All Groups)	Yes	Use landscape to maintain village environment Needham needs growth Encourage more walking	inucii.		See above.	OK if balanced overall design Improved streetscape. Streetscape matters more than height Diverse & interesting roof
• The Beth Israel Deaconess is planning a major expansion of the Beth Israel Deaconess is planning a major expansion. B-1 If in order to get housing and office development in the Center District, a total of four stories is required, is it a trade-off you are willing to make?	ansnion of its facility along C	hestnuts St which could enc	No sure if there is demand for market rate housing in Center Should keep 2 1/2 zoning in Center Town needs to make statement about growth,	Location very important. Not	OK if viable	Generally desireable. Add to vibrant downtown. Affordable housing opportunity. Perfect for Smart Growth	Overall yes
B-2 If in order to get housing and office development in the Chestnut St District, a total of 4 stories is required, is it a trade-off you are willing to make •Are there certain amenities and design elements that pertain to housing that additionally should be considered?	Absolutely Destination retail Curbcut & sidewalk improvements Solid wall anywhere bad. Parking in back, not front. Wider sidewalks, landscaping, spaces between buildings (parks, access to parking)	Yes	mixed use, vibrancy, etc.	Design is the key issue. Medical use -worried about lots of parking and traffic.	No consensus on location Get commuter rail parking our of downtown.	See above.	Generally yes

Small Group Discussion - Flip Chart Synopsis Community Workshop #2 (06/25/07) Needham Downtown Study

Small Group #	1	2	3	4	5	6	7
Ouastiana							
Questions: PARKING STRUCTURE (All Groups) The current on-site parking requirement tends to lim Development potential in these districts will be greater	it further development in the	Center and Chestnut Streeting is allowed.	Districts.			l	l
C-1 Assuming such structured parking does not entail some form of town funding, do you agree?	"invisible" / architecturally desirable.	Yes, but maybe smaller lots in each district rather than large lot or structure. Would prefer a parking structure that doesn't front on street.	Study imnpact of shared parking			Structured parking is desirable, necessary incentive for devleopment if offests zoning & for encouraging more downtown intensity (visits). Ideally would also be mixed use, retail on ground florr or	1/2 No, 1/2 Yes
C-2 If such structured parking does entail some form of town funding, would you still agree?	Depends on how much	Yes, but				jacon sa	1/2 No, 1/2 Yes
C-3 In which of the seven proposed locations might a structured parking garage be located which best meets the following requirements? (a) Is the most useful for revitalizing the downtown (b) Does not cause serious traffic congestion	P4-Largest, hidden P6-Medical future P5-Remote but good for redevelopment P1-E - Egress Issue, invisible	P-1 1st choice. Want something creative - over tracks maybe P-6 Medical use lot P-5 Retail	P-1, P-3 and P-6 top choices	1. Underground 2. Greene's Field 3. Walgreens P1 - 3			0 Walgreens 3 Underground P-4 - No P-5 - 1 P-6 - 0 P-7 - 1
D LAND USE: FIRST FLOOR RETAIL (Groups 1, 4 & 7) Our market study shows that there is significant reg		1 -3 Hetan					
D-1 Do you favor discouraging national chains irrespective of the size of their format?	No			Downtown not conducive to chains			Yes -1 The rest said why would we discourage their interest in development?
national chains in one or more of the following districts? (a) Center Business (b) Chestnut Street Business (c) Highland Avenue Business	a) 10,000 SF by right, higher by special permit b) 15,000 - 20,000 SF by right, NOT @ Garden St section c)Between a) and b)			Large retail: Downtown - no Chestnut - split			Yes
D-3 Do you favor limiting the ground floor footprint of other commercial enterprises irrespective of whether they are national chains?	o,, aa z,						Yes
D-4 If so, do you favor limiting the footprint of such ground floor commercial enterprises in one or more of the following districts? (a) Center Business (b) Chestnut Street Business (c) Highland Avenue Business							Yes
TRAFFIC (Groups 2 & 5) E • Increased height and density in the downtown distriction of the company of the comp	cts will bring more traffic. ting the increased volume						
E-1 Do you think that redirection of through-traffic to routes outside the downtown area will help or hurt revitalization?		People already do that and hurts retaill			Hurt mostly. Redirection of some is ok		
E-2 To improve the pedestrian environment in downtown districts, do you think the traffic should be slowed through the use of tools such as raised intersections, corner bump outs, etc.? If so, in which locations might such tools prove most effective?		No raised intersections, prefer change in texture Improve pedestrian safety Signals need to be upgraded What about left turn from Chapel onto Great Plain? Need crosswalks on Chapel & Highland near Town Hall			Possibly, some types are problems. Not good for cyclists.		

Small Group Discussion - Flip Chart Synopsis Community Workshop #2 (06/25/07) Needham Downtown Study

Small Group #	1	2	3	4	5	6	7
Questions:							
F STREETSCAPE and PEDESTRIAN ENVIRONMENT (0 Physical improvements and municipal actions that i	Groups 3 & 6) improve the downtown street	scape are important incentiv	es for Needham's revitalization	on program.			
F-1 Do you agree that streetscape improvements and municipal actions affecting the streetscape are important incentives to encourage property owners' and merchants' participation in Needham's downtown revitalization program?			More trees - less curb cuts			Streetscape critical to downtown revitalization	
F-2 From an incentivizing point of view, what are the most important streetscape-related improvements or actions the town should consider?						Shorter cross walks Wider sidewalks Canopy of street trees Outdoor seating	
F-3 Do you think the Town's investment in streetscape improvements should be linked to complimentary private sector investment?						Pedestrian connections & linking various town zones	